

9/9/2019

Executive Summary

Hospitality wage rates increase by 20 per cent over 5 years.

With the minimum wage rise in April this year, there was much discussion around the impact this would have on hospitality businesses who typically employ a number of workers on the minimum wage, or just above. Changes to the level of the minimum wage affect not just those receiving the minimum wage but also those who are paid close to it, as employers increase the wages of workers paid above the minimum wage to maintain wage relativity. Often this flow-on cost is reported by members as a greater burden than increasing the wages of those on the minimum wage.

With minimum wages going up it requires for all wages to go up and it is making it increasingly difficult to keep wage costs at a manageable level eg less than 40%. It is always a hard balance as we want to be able to pay well but remain a viable business at the same time. With wage costs going up, we, as owners, are gradually taking less." MEMBER RESPONSE, 2019 REMUNERATION SURVEY

The 2019 Hospitality Industry Remuneration survey helps to analyse the impact of the minimum wage rise, as well as other economic impacts, providing insightful data on wage and salary rates for over 100 hospitality positions across 11 regions nationwide. The survey is drawn from over 700 businesses, who employ over 12,000 people. Although several factors are threatening to push wages in foodservice businesses up the survey confirms that currently wage rates for most positions are rising at a steady pace.

The 2019 remuneration survey indicates that over 5 years (2014 - 2019) wages rates have grown by 20 per cent. From 2018 - 2019 overall hourly wage rates increased by 5.4 per cent (after a 4.75 per cent increase the year previous). Salary rates also increased by just over 4.0 percent (after showing a small decrease from 2017 - 2018 of -1.9 per cent).

At a glance of the 101 positions which were also surveyed in 2018, 80 achieved increased hourly rates in 2019. These rates included a 4.66 per cent increase for a bar manager, a 9.41 per cent increase for a Maitre D', and a 3.65 per cent increase for Head Chefs, who earn on average \$33.74/hour in 2019.

The highest overall average hourly wage can be found in Queenstown / Southern Lakes, at \$21.48/hour, followed by Auckland with \$21.07. Further regional analysis shows a Head Chef in Canterbury will earn \$27.49/hour on average, \$26.17 in Auckland and \$24.36 in Otago / Southland. A Head Waiter earns \$22.70/hour in Wellington and \$18.88/hour in Bay of Plenty, while a Bar Person earns the highest hourly wage in Northland (\$19.29/hour), \$0.56/hour more than the average hourly rate of \$18.73.

We pay above minimum wage but can't quite afford the living wage yet. We do believe that we need to pay workers in this industry more. But the costs have to be managed very carefully. MEMBER RESPONSE, 2019 REMUNERATION SURVEY

Around 30 per cent of full time hospitality workers and 18 per cent of part time workers are on a visa. Migrant workers are seen as an essential part of New Zealand's hospitality industry, with many comments made in the survey that highlight frustration with the visa application process and visa wait times.

The Survey also addresses forecast trends with operators. The 2019 Survey found that 54 percent of employers intend to increase remuneration rates in 2019 (outside of the increases that come as part of the minimum wage going up). Those employers will increase remuneration rates at an average of 5.6 percent overall.

Around 58 percent of employers also intend to keep staffing levels the same over the next 12 months, rather than increasing the size of their teams. This reflects a degree of caution for operators. Key costs have risen significantly for hospitality businesses, including wages, but also rent and food costs, and this is affecting business confidence.

Based [where we are], with the extra pressure of seasonality, finding quality staff is almost impossible and competition for roles has pushed remuneration rates up. Minimum wage increases with no compression into senior roles has also factored into this. Weekly staffing costs increased by 3% last year with a similar turnover." MEMBER RESPONSE, 2019 REMUNERATION SURVEY

Seven new hospitality businesses open every day of the year (and six close) in New Zealand so there will continue to be many new opportunities for those employed in the industry. The challenge for operators is around finding the key staff, with the right fit, for their business.

FOR MORE INFORMATION: An overview of average remuneration rates, and key owner comments is on the following pages.

A copy of the full survey results, which includes full regional breakdowns can be purchased from www.restaurantnz.co.nz (through the "Shop" section), or contact the Association (e. info@restaurantnz.co.nz, p. 0800 737 827).

For trends and research on the hospitality industry go to www.restaurantnz.co.nz.



POSITION SURVEYED (ALPHABETICAL)	2019 \$ AVERAGE HOURLY RATE	2018 \$ AVERAGE HOURLY RATE	2019/2018 RATE % DIFFERENCE	2017 \$ AVERAGE HOURLY RATE	2016 \$ AVERAGE HOURLY RATE	2014 \$ AVERAGE HOURLY RATE	2013 \$ AVERAGE HOURLY RATE	2019 \$ AVERAGE SALARY	2019/2018 SALARY % DIFFERENCE
Bar Manager	\$22.22	\$21.23	4.66 %	\$20.94	\$20.71	\$18.90	\$18.37	\$53,061	-2.90 %
Bar person	\$18.73	\$17.81	5.20 %	\$16.99	\$16.82	\$15.63	\$15.40	~	~
Barista	\$19.39	\$18.30	5.93 %	\$17.63	\$17.94	\$16.47	\$15.89	\$40,420	2.85 %
Breakfast Chef	\$21.03	\$19.88	5.83 %	\$18.74	\$18.24	\$17.52	\$16.96	\$42,027	-9.97 %
Cafe Assistant	\$18.29	\$17.21	6.25 %	\$16.60	\$16.08	\$15.17	\$14.69	\$26,430	-28.95 %
Cafe Manager	\$22.39	\$20.75	7.92 %	\$21.02	\$20.61	\$19.32	\$18.63	\$54,272	1.42 %
Cashier	\$18.22	\$17.43	4.56 %	\$17.05	\$16.44	\$15.83	\$17.00	\$68,123	~
Chef de Partie	\$21.05	\$19.63	7.24 %	\$19.26	\$18.36	\$17.93	\$17.52	\$47,874	2.62 %
Cleaner	\$19.59	\$18.89	3.69 %	\$17.61	\$16.85	\$16.32	\$15.98	\$60,000	-41.93 %
Commis Chef	\$19.49	\$18.50	5.36 %	\$18.39	\$16.61	\$16.31	\$15.80	\$45,481	4.19 %
Counter Cook (no quals)	\$19.49	\$18.89	3.18 %	\$17.38	\$17.22	\$15.48	\$15.48	~	~
Duty Manager	\$20.82	\$20.16	3.28 %	\$19.41	\$18.83	\$17.91	\$17.41	\$51,462	12.98 %
Executive Chef	\$33.74	\$30.39	11.05 %	\$32.14	\$26.59	\$26.10	\$24.52	\$89,439	13.04 %
F&B Manager	\$25.55	\$22.28	14.70 %	\$24.44	\$22.75	~	\$18.81	\$69,975	6.77 %
Food to go assistant	\$17.70	~	~	\$16.08	\$16.22	\$15.68	\$14.88	~	~
Front Office	\$20.38	\$18.37	10.95 %	\$18.38	\$17.45	\$16.30	\$16.30	~	~
Function Co-ordinator	\$22.59	\$24.06	-6.12 %	\$20.78	\$21.16	\$21.90	\$19.85	\$46,670	0.29 %
Head Chef	\$25.67	\$24.76	3.65 %	\$23.38	\$24.03	\$22.57	\$21.71	\$65,014	4.85 %
Host/Hostess	\$21.60	\$19.65	9.91%	\$17.42	\$18.01	\$15.94	\$17.20	\$37,000	~
Housekeeper	\$18.75	\$17.70	5.92 %	\$16.96	\$16.41	\$15.52	\$15.22	\$18,979	-53.26 %
Junior Cook (no quals)	\$18.62	\$17.69	5.25 %	\$16.77	\$16.49	\$15.98	\$15.27	~	~
Kitchenhand	\$18.02	\$17.10	5.35 %	\$16.18	\$15.76	\$14.76	\$14.36	\$22,779	-38.46 %
Maitre d'	\$22.28	\$20.36	9.41 %	\$20.28	\$18.45	\$18.47	\$18.26	\$69,000	72.50 %
Office Manager	\$26.02	\$25.00	4.06 %	\$22.61	\$24.19	\$22.45	\$20.92	\$52,475	-18.13 %
Owner / Operator	\$28.91	\$27.60	4.74 %	\$21.86	\$33.48	\$22.17	~	\$63,073	-10.14 %
Pastry Chef	\$21.97	\$20.27	8.41 %	\$23.20	\$18.82	\$18.84	\$17.82	\$56,844	~
Restaurant Manager	\$24.29	\$22.62	7.37 %	\$21.90	\$22.79	\$20.36	\$19.49	\$61,033	8.31 %
Sales Manager	\$28.51	\$44.33	-35.70 %	\$25.93	\$28.38	\$30.75	\$26.50	\$73,235	-4.41 %
Senior Cook (no quals)	\$20.68	\$19.63	5.38 %	\$19.27	\$18.96	\$18.20	\$18.80	\$40,560	-7.08 %
Sole Kitchen Operator (no quals)	\$21.04	\$20.08	4.76 %	\$19.42	\$18.64	\$19.00	\$17.58	\$50,000	20.19 %
	\$21.00	\$10.70	755 %	¢22.00	\$20.50	\$10.40		¢54.500	25.57.07
Sommelier	\$21.08	\$19.60	7.55 %	\$22.88	\$20.50	\$19.40	~ ¢10.51	\$56,500	25.56 %
Sous Chef	\$23.27	\$22.17	4.96 %	\$21.61	\$20.54	\$19.86	\$19.51	\$54,422	3.07 %
Student /Apprentice (kitchen)	\$18.06	\$16.92	6.73 %	\$15.94	\$15.14	\$14.53	\$14.20	~ ¢10.412	~ (0.//.%/
Wait Staff	\$18.38	\$17.53	4.81 %	\$16.58	\$16.41	\$15.47	\$14.90	\$10,413	-69.66 %
TOTAL	\$20.21	\$19.18	5.41%	\$18.31	\$17.86	\$16.91	\$16.46	\$59,246	4.08 %



Key comments

"With the automatic increase of min wage it is very difficult to pay for performance. Our OK performing dishwasher is paid the same as a well performing barista. No relationship to performance and pay. Cannot run an effective business."

"Minimum wage increases are preventing pay rises for the top end. I do believe the competitiveness of the Queenstown labour market has increased wages."

"Finding staff has never been harder. We always try to employ New Zealanders as they usually stay longer. This winter we have had not a single application from a New Zealander to work any of the advertised roles. We have employed more of either working holiday or work visa applicants than ever before. Visa processing times for those changing jobs has regularly been 8 weeks plus which puts existing staff under huge pressure. Part time roles are being filled by New Zealanders, mostly students who are on their way to another career. Hospitality is not really considered a permanent career at present by a New Zealanders."

"As a rule I don't give people titles. Everyone is expected to be able to multi task. ie the cooks can serve and also make coffee if needed and the baristas can also drop back and help plate up if necessary and (gasp) even do dishes! I find that stops people from getting bored and stops a lot of the 'us and them' attitude between the back and front. We would love to pay staff more but from where? All of our suppliers pass on their costs without blinking but we are at our limit as to what we can charge customers."

"Pay rates are driven every year by minimum wage increases. We have very seasonal business, our wage costs sit at around 50% in Winter but we need to retain staff for busy Summer season."

"The aim is all full time permanent employees will be on the living wage always."

"We offer free staff meals per shift (so two if you are on a split or a double) plus a coffee per shift, I am hearing that many places have stopped this and are charging for staff meals, we also offer a 30% discount and discounts at affiliated restaurants. The higher than usual minimum wage increase has definitely had an effect. We are looking at ways to streamline our operations and in some cases sacrifice revenue but look to make better bottom line profits, rather than continually looking to expand and grow. Lack of skilled workers is also behind this reason, especially chefs."

"We plan on closing our business within the next 12 months. Due to rising costs of insurance, services, food, compliance costs, and wages, our income no longer covers our expenses."

"With minimum wages going up it requires for all wages to go up and it is making it increasingly difficult to keep wage costs at a manageable level eg less than 40%. It is always a hard balance as we want to be able to pay well but remain a viable business at the same time. With wage costs going up we as owners a gradually taking less."

"We'd like to pay our great team better rates in line with the increased minimum wage, however the profits are too tight to lift everyone to the next level. Unsustainable. A constant battle for profits."

"Want to increase all wages but as everything costing more trying to find a way. Constantly looking at suppliers, rosters and menu."

"Minimum wage increases are too much too fast! Immigration visa approval times esp for variations are excessive - we need the staff!"

"As owners in hospitality, we work already 80hrs a week on minimum wage."

"Based where we are, with the extra pressure of seasonality, finding quality staff is almost impossible and competition for roles has pushed remuneration rates up. Minimum wage increases with no compression into senior roles has also factored into this. Weekly staffing costs increased by 3% last year with a similar turnover.

"We pay above minimum wage but can't quite afford the living wage yet. We do believe that we need to pay workers in this industry more. But the costs have to be managed very carefully."

"These are difficult times. Any wage increase will come out of the owners pockets and we are already earning well less than our staff (approx earning the equivalent of \$5 per hour for 80 hour weeks). Even at that rate we broke even for the last tax year. Also net profitability is low given the impact of [economic factors].

"Our business cannot afford the increases in the minimum wage so we have had to cut back on hours and the number of people we employ."

"We need help from Immigration NZ to speed up the visa processing times for our international staff. I often hire international staff on working holiday visas which are valid for a year. After that year the staff member needs to transfer to a sponsored visa. When we submit an application for a sponsored visa, Immigration NZ responds and tells us that the likely processing time will be 10–12 weeks. If that staff $\,$ member's visa runs out in the meantime, they'll often leave the country because they can't work. As well as slow visa processing times we also have challenges with Immigration NZ declining visas after making a judgement about whether the staff member has the relevant skills and experience to do the job. When we as operators train someone and want to promote them, we ought to have the ability to do so. It's our skin in the game. There needs to be a little bit more vision from immigration officials about that type of situation. This is changing in the near future with Accredited Employer Status, but that may be costly for smaller businesses."

"Minimum wage has increased our monthly wage bill substantially. We have not been able to increase our prices in proportion so therefore we have to decrease working hours and increase productivity within the allocated hours."

"We are one of the only employers paying a living wage to all our staff. The sector is underpaid and we value staff who continue to work for us. I need to hire a chef however it is near on impossible....none about!"

"We feel our staff are on good remuneration rates for a small business as we are owner operaters and do a high level of the work ourselves."

"The increase in the minimum wage will drive up wages for all other staff, which is not a bad thing."



The following positions were surveyed in the 2019 Restaurant Association remuneration survey.

Accountant

Accounts Clerk

Apprentice Chef

Assistant Financial Controller

Assistant Front Office Manager

Assistant Head Housekeeper

Assistant Manager

Assistant Night Manager

Bar Manager

Bar Person

Barista

Bottleshop Manager

Bottleshop Staff

Breakfast Chef

Business Development Executive

Business Development Manager

Cafe Assistant

Cafe Manager

Cashier

Catering Banquet Manager

Chef de Partie

Chief Engineer (Hotels)

Cleaner Public Areas

Cleaners

Commis Chef

Concierge

Conference Coordinator

Conference Sales Manager

Conference Supervisor

Counter Cook no Quals

Demi Chef

Director of Sales and Marketing

DJ

Duty Manager

Executive Assistant Manager

Executive Chef

Executive Housekeeper

F&B Attendent

F&B Manager

F&B Supervisor Team Leader

Financial Controller

Food to go Assistant

Food to go Manager

Front Office

Front Office Manager

Front Office Supervisor

Function Co-ordinator

Gaming Machine Operator

General Manager

Handyman

Head Chef

Head Housekeeper

Head Waiter/Maitre D

Host/Hostess

Housekeeper

Housekeeping Team Leader

Human Resources Coordinator

Human Resources Manager

IT Manager

Junior Cook no Quals

Kitchen Hand

Laundry Attendent

Maintenance Manager

Marketing Administrator

Mini Bar Attendent

Night Auditor

Night Manager/Supervisor

Office Manager

Operations Manager

Owner Operator (Gaming)

Owner Operator (Non-Gaming)

Pastry Chef

Payroll Officer

Porter

Purchasing Officer

Qualified Tradesperson

Receptionist

Relief Manager/Motel Minder

Reservations Manager

Reservations Sales Agent

Reservations Supervisor

Restaurant Manager

Revenue/Yield Manager

Room Attendent

Sales and Marketing Coordinator

Sales and Marketing Manager

Sales Executive

Secretary Executive Assistant

Security/Door Staff

Senior Chef de Partie

Senior Cook no Quals

Sole Kitchen Operator no Quals

Sommelier

Sous Chef

Student Apprentice (Front of House)

Student Apprentice (Kitchen)

TAB Operator

Unqualified Cook

Wait Staff

Wine Waiter